

Optimizing Chemotherapy, Advancing Survival

March 2021



Forward-Looking Statements

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "may," "will," "expect," "plan," "anticipate," "estimate," "intend" and similar expressions (as well as other words or expressions referencing future events, conditions or circumstances) are intended to identify forward-looking statements. Forward-looking statements in this presentation include, but are not limited to, those relating to the therapeutic potential of COSELA™(trilaciclib), rintodestrant and lerociclib, COSELA's possibility to improve patient outcomes across multiple indications, rintodestrant's potential to be best-in-class oral SERD, our reliance on partners to develop and commercial licensed products, and the impact of pandemics such as COVID-19 (coronavirus), and are based on the company's expectations and assumptions as of the date of this presentation. Each of these forward-looking statements involves risks and uncertainties. Factors that may cause the company's actual results to differ from those expressed or implied in the forward-looking statements in this presentation are discussed in the company's filings with the U.S. Securities and Exchange Commission, including the "Risk Factors" sections contained therein and include, but are not limited to, the company's ability to complete clinical trials for, obtain approvals for and commercialize any of its product candidates; the company's initial success in ongoing clinical trials may not be indicative of results obtained when these trials are completed or in later stage trials; the inherent uncertainties associated with developing new products or technologies and operating as a development-stage company; and market conditions. Rintodestrant and lerociclib are not approved by the FDA. The safety or effectiveness of rintodestrant and lerociclib have not been established by the FDA. Except as required by law, the company assumes no obligation to update any forward-looking statements contained herein to reflect any change in expectations, even as new information becomes available.

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Transformed Company; Pivotal 2021

2020

2021



COSELA™ (trilaciclib)

Rintodestrant

Lerociclib

CDK2 **Discovery Platform**





OUT-LICENSED



COSELA is a cornerstone therapy:

The first and only therapy to help protect against chemotherapyinduced myelosuppression for ES-SCLC patients receiving certain chemotherapy treatments

Pipeline-in-a-molecule development opportunity

Rintodestrant + palbociclib Phase 2 data expected 2Q

\$207M cash on hand (as of December 31, 2020)

Additional \$86.4M in net proceeds from **Cowen ATM during 1Q21**

Streamlined company focused on maximizing the development and commercialization of COSELA



Chemo to Remain Mainstay Therapy Despite Shortcomings



Over 1 million cancer patients receive chemo in North America each year

- Cost-efficient and effective treatment option expected to remain backbone of SoC
- Established high water-mark that has proven difficult to exceed head-to-head
- Immunotherapy with chemo has demonstrated the best results in many tumors

Two Critical Areas of Unmet Need

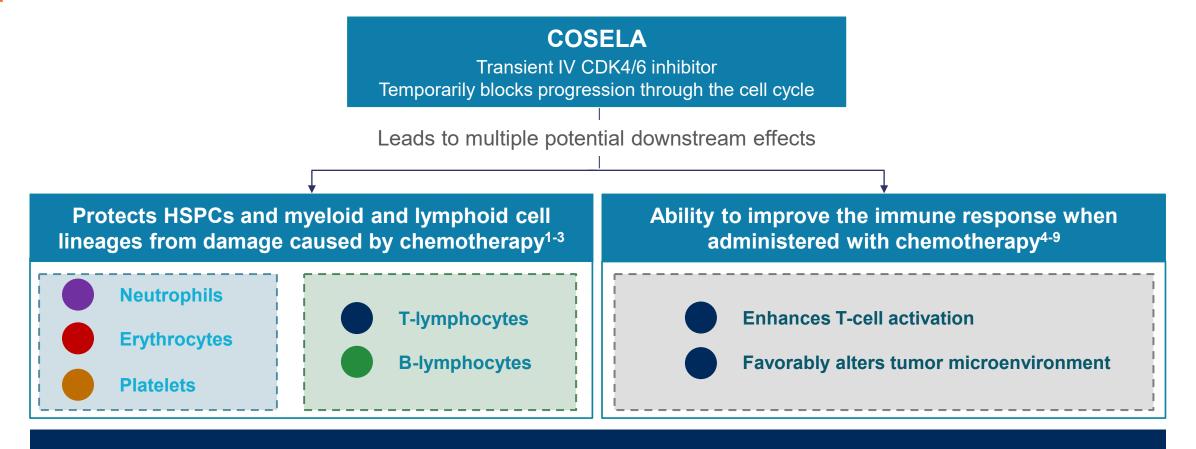
Proactively reducing the damaging consequences of chemotherapy

Meaningfully improving overall survival in broad populations

High unmet need for new therapies that can significantly reduce myelosuppression and meaningfully improve efficacy across patient populations



COSELA: Novel Approach to Address Shortcomings of Chemo



Potential to benefit patients receiving chemotherapy across multiple tumor types



COSELA Demonstrated Meaningful Benefits Across Studies

Myeloprotection Impact¹⁻⁵

- Reduced rate of hematologic adverse events (less neutropenia, anemia, thrombocytopenia)
- Decreased rescue interventions and costs (less transfusions, G-CSF, hospitalizations)
- Improved patients' quality of life (wellbeing and less fatigue)

Helps protect myeloid cell lineages

Helps protect lymphoid cell lineages

Ability to improve immune response

Anti-Tumor Efficacy Impact⁶⁻¹¹

- Increased patients' ability to receive longer duration of chemotherapy-based regimens
- Protected the immune system from damage by chemotherapy
- Enhanced T-cell activation and favorably alters the tumor microenvironment

Approved as myeloprotective therapy in ES-SCLC with certain chemotherapy regimens; increased anti-tumor efficacy being evaluated in additional trials



1. Weiss J, et al. Ann Oncol. 2019 Oct; 30(10): 1613–1621. 2. He S, et al. Sci Transl Med. 2017;9:eaal3986. 3. Bisi JE, et al. Mol Cancer Ther. 2016;15:783-93. 4. Weiss et al. MASCC Oral Presentation, Abstract #MASCC9-0845. 5. Tan A, et al. Lancet Oncol. 2019 Sep 28. 6. Ferrarotto et al., 2020 North America Conference on Lung Cancer (NACLC), Abstract # OA03.08. 7. Zhang J, et al. Nature. 2018;553:91-95. 8. Jerby-Arnon L, et al. Cell. 2018;175:984-997. 9. Goel S, et al. Nature. 2017;548:471-475. 10. Deng J, et al. Cancer Discov. 2018;:216-233. 11. O'Shaugnessy et al., 2020 San Antonio Breast Cancer Symposium (SABCS), Poster #PD1-06.

Significant Expansion Opportunities for COSELA

Myeloprotection

Protecting the bone marrow from the damaging consequences of myelotoxic chemo:

- Common SCLC regimens*
- 5-FU based regimens
- Other myelotoxic regimens

Myeloprotection

Anti-Tumor Efficacy

Preserving / activating the immune system:

- Alternative to I/O treatment
- Following I/O treatment
- In tumors less responsive to I/O

Improved Survival (single agent)

Improving efficacy of immunotherapy and chemo combinations:

- With PD-1/PD-L1 inhibitors
- With other immunotherapies

Improved Survival (combinations)

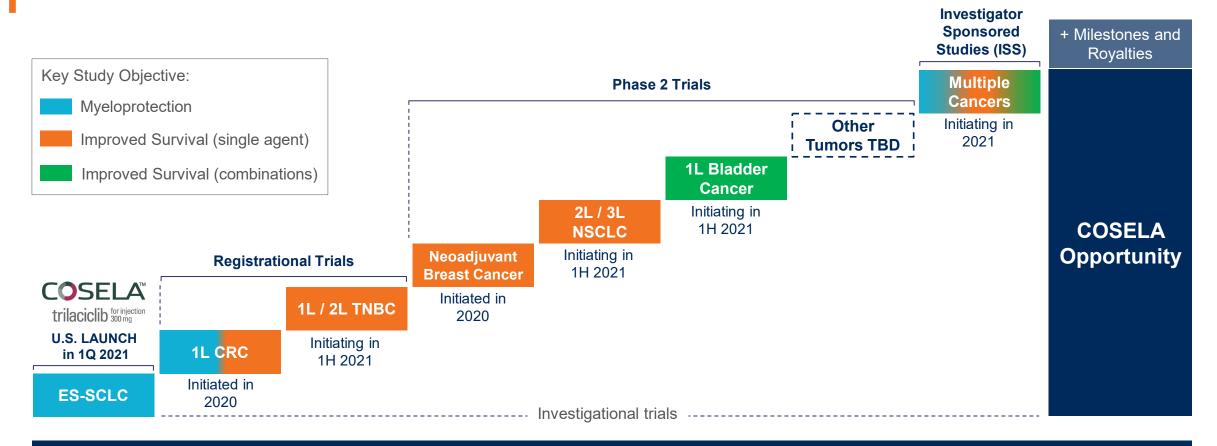
+ Chemo Backbone

Optimizing development plan across three core growth platforms will enable COSELA to benefit as many patients as possible



^{*} Approved; U.S. launch in ES-SCLC in 1Q 2021

Pipeline-in-a-Molecule Opportunity Beyond ES-SCLC Launch



Aggressively pursuing development in areas of high strategic importance where COSELA is most likely to provide meaningful benefits to patients



2021 Key Objectives

- 1. Obtain U.S. approval for ES-SCLC and successfully launch COSELA in 1Q
- 2. Establish COSELA as Standard of Care for ES-SCLC patients in the U.S.
- 3. Maximize long-term value of COSELA by executing robust development plan
- 4. Evaluate partnership options for rintodestrant following combination data readout in 2Q
- 5. Continue managing investor capital efficiently

Focused on successfully launching COSELA in ES-SCLC and accelerating development into other areas where chemotherapy is used



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NOW APPROVED

COSELA

trilaciclib for injection 300 mg

Approved by U.S. Food and Drug Administration to decrease the incidence of chemotherapy-induced myelosuppression in adult patients when administered prior to a platinum/etoposide-containing regimen or topotecan-containing regimen for extensive-stage small cell lung cancer





COSELA Prescribing Information Highlights¹

Study 1: COSELA Prior to Etoposide, Carboplatin, and Atezolizumab

Patients with newly diagnosed ES-SCLC not previously treated with chemotherapy

Endpoint	COSELA 240 mg/m² (N=54)	Placebo (N=53)	Adjusted 1-Sided p-value
Primary Endpoint			
DSN ² in Cycle 1 - days Mean (SD)	0 (1.0)	4 (4.7)	<0.0001
Number (%) of patients with severe neutropenia	1 (1.9%)	26 (49.1%)	<0.0001
Key Secondary Endpoints			
Number of all-cause dose reductions, event rate per cycle	0.021	0.085	0.0195
Number (%) of patients with RBC transfusion on/after 5 weeks	7 (13.0%)	11 (20.8%)	
Number (%) of patients with G-CSF administration	16 (29.6%)	25 (47.2%)	

¹See important safety information and detail on additional studies in the U.S. Package Insert and at COSELA.com

²DSN = Duration of Severe Neutropenia



Pharmacodynamics

Trilaciclib increased the percentage of cells arrested in G1 up to 32 hours post-infusion for all bone marrow progenitor subsets evaluated... this transient G1 arrest of hematopoietic stem cells contributed to the **myeloprotective effect** of trilaciclib.

Safety (pooled, n=240)

The most common adverse reactions occurring in ≥10% of patients were fatigue, hypocalcemia, hypokalemia, hypophosphatemia, aspartate aminotransferase increased, headache and pneumonia.

Grade 3/4 hematological adverse reactions occurring in patients treated with COSELA and placebo, respectively, included:

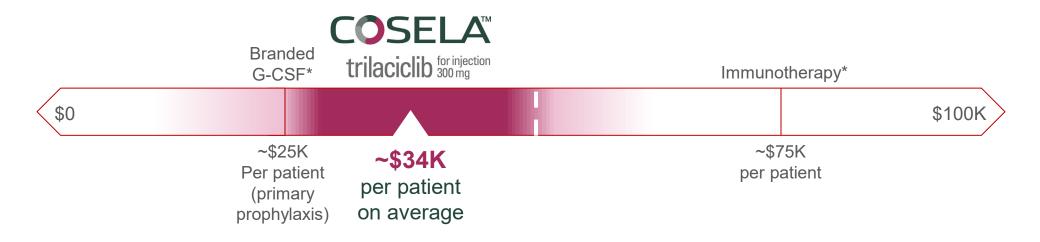
- neutropenia (32% and 69%)
- febrile neutropenia (3% and 9%)
- anemia (16% and 34%)
- thrombocytopenia (18% and 33%)
- leukopenia (4% and 17%)



COSELA is Strategically Priced

WAC per vial = \$1,417

Based on clinical trial experience, most 1L ES-SCLC patients on average will receive 2 vials per dose, 3 doses per chemotherapy cycle, and 4 chemotherapy cycles (24 vials total)



G1 analyses suggest COSELA pricepoint will enable access in ES-SCLC; expected to be budget-neutral to savings-positive





G1 to One: Single Source for Access & Affordability

One-stop hub to ensure excellence in COSELA patient support



- Benefits investigation
- Prior authorization and appeals support
- Out of pocket assistance
- Access to PAP for therapy for eligible patients
- Support for patients getting started on COSELA





COSELA Approved: U.S. Launch Underway

Broad Coverage of ES-SCLC

- Label covers a majority of patients
 - Including those treated with I/O
 - Indicated for broad myelosuppression (vs just neutropenia)
- Multilineage myeloprotection mechanism
- All three studies with key endpoints represented
- 30-minute infusion within 4 hours of chemotherapy; will fit into oncologist practice workflow

Pre-Launch Activities Complete

- Identified HCP targets
- Profiled key accounts
- Engaged payors
- Educated leading patient advocacy organizations
- Executed strategic pricing strategy

Product Launch Ongoing

- COSELA now commercially available
- G1 launch comms plan underway
 - ✓ National accounts team reaching key provider networks
 - ✓ Communicating approval with targeted payer customers
 - ✓ Boehringer Ingelheim field sales team¹
 notifying priority accounts, initiating
 customer interaction
 - ✓ Clinical nurse educators scheduling inservice meetings
 - ✓ MSLs responding to customers
 - ✓ G1-to-One pt. support hub launched

This important new treatment is available to the majority of patients with ES-SCLC undergoing chemotherapy in the U.S.





Opportunity to Meaningfully Impact Many Lives

~30k ES-SCLC Patients
Treated Annually in the U.S.¹

1L Treated Patients^{1,2} 17.5k

2L Treated Patients^{1,3} 9.5k

3L Treated Patients^{1,4} 2.5k

ES-SCLC patients predominately treated with highly myelosuppressive chemo regimens

- Limited successful innovation given aggressiveness of disease (1L median OS ~1 year⁵)
- Standard treatment includes 4 to 6 cycles of chemo

Payor research and discussions indicate potential broad patient access to COSELA

■ ~60% of ES-SCLC patients covered by Medicare (expect Medicare to cover label at launch)

COSELA provides a meaningful improvement for ES-SCLC patients and has potential to generate near-term revenue to further support ongoing development



- 1. Based on incidence of 25k for all SCLC with 81% of patients being diagnosed at Extensive Stage; Decision Resources Group, Small Cell Lung Cancer Disease Landscape & Forecast, March 2020.
- 2. Based on 22k 1L SCLC total patients (20K de novo ES-SCLC and 2K late relapse LS-SCLC) treated at an assumed 80% treatment rate (from 2020 internal primary market research).
- 3. Based on 12.5k 2L SCLC total patients (11k progressed 1L SCLC and 1.5k early relapse LS-SCLC) treated at an assumed 72% treatment rate (from 2020 internal primary market research).
- 4. Based on 5k 3L SCLC total patients treated at an assumed 50% treatment rate (from 2020 internal primary market research).

 5. Demonstrated in COSELA G1T28-02 and G1T28-05 study control arms.

Three Core Goals for a Successful U.S. ES-SCLC Launch

Increase Awareness of Myelosuppression

Increase awareness of the significant multi-lineage impact of myelosuppression on clinical outcomes, costs, and patients' QoL

Communicate the Unique Benefits of COSELA

Educate prescribers, payers, and patients on the benefits of COSELA's proactive multi-lineage protection

Optimize Early Experience

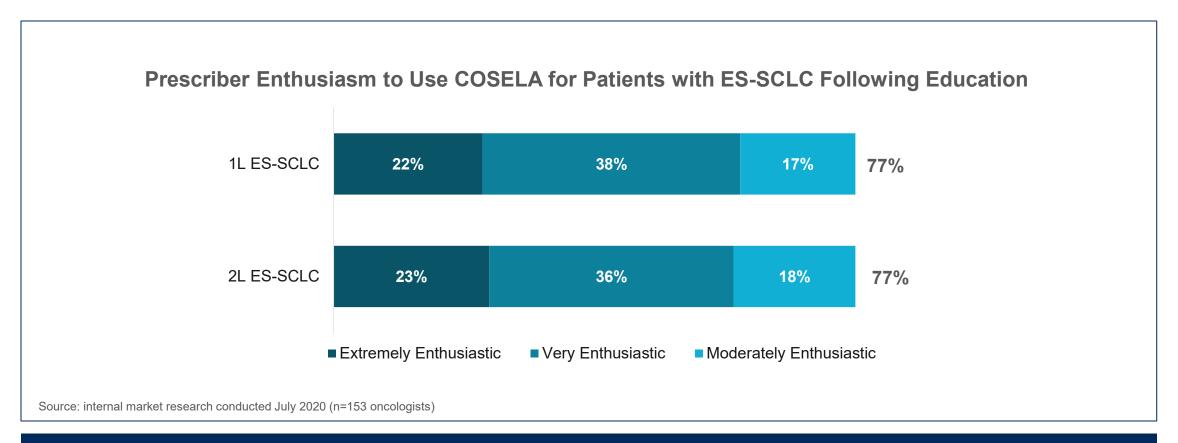
Gain inclusion into relevant guidelines / pathways; enable broad patient access; and ensure ease of use for prescribers / nurses / staff

Focused on ensuring patients with ES-SCLC can benefit from COSELA first time and every time they are treated with chemotherapy





Prescribers are Enthusiastic to Use COSELA



Education will be key to establish COSELA as a Standard of Care for patients with ES-SCLC receiving chemotherapy



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The Burden of Chemotherapy

MYELOSUPPRESSION

An unavoidable consequence of chemo that impacts patient safety, healthcare system costs and QoL

HEMATOLOGIC EVENT: NEUTROPENIA ANEMIA THROMBOCYTOPENIA

CONSEQUENCE: Risk of infection Fatigue Risk of bleeding

RESPONSE: G-CSF use RBC transfusions Platelet transfusions and ESA rescue

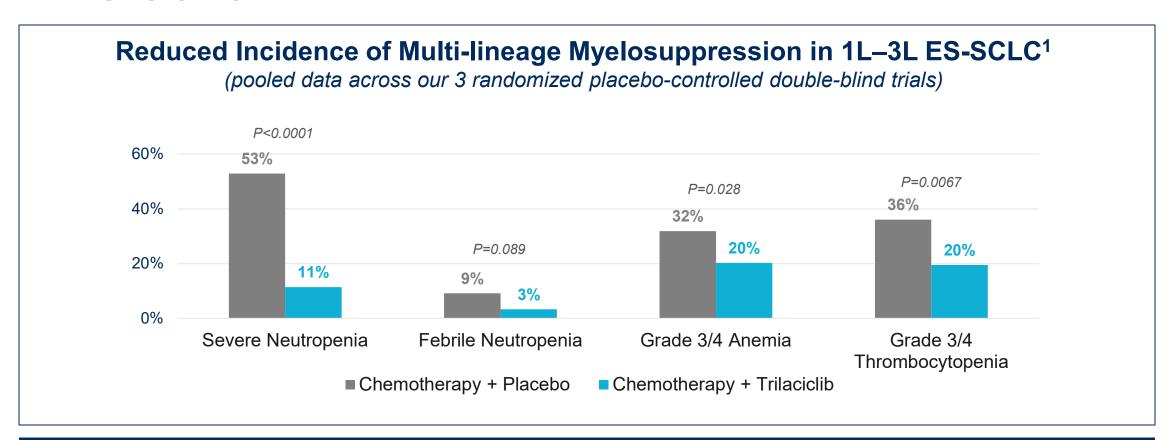
Increased Chemotherapy Hospitalizations and unscheduled and delays patient care

Myelosuppression can have a significant negative impact on clinical outcomes, healthcare costs, and overall patient quality of life





COSELA Meaningfully Reduces Myelosuppression in ES-SCLC



Clinical Results: COSELA consistently demonstrated meaningful reductions in hematologic adverse events across multiple randomized ES-SCLC studies





COSELA Can Drive Payor/Hospital Savings

Average Total Annual Cost Per Patient with a Grade 3/4 Hematologic Event (Jan 2016 – Dec 2019)¹

Neutropenia	\$131,047	
Anemia	\$95,954	
Thrombocytopenia	\$90,053	

Average total annual cost per patient *without a* grade 3/4 hematologic event:

\$67,802

Cost savings from less hematologic events largely driven by:

- Reduced interventions (e.g., G-CSF, ESA)
- Fewer required transfusions
- Fewer complications and hospitalizations

Payor Impact: COSELA's ability to reduce the severe hematologic consequences of chemotherapy expected to result in a budget-neutral to savings-positive impact





Opportunity to Improve Quality of Life with COSELA

89% of cancer patients with myelosuppression rate it as having a moderate to major impact on their life¹:

"...the overall fatigue was the worst.

It stole my energy and joy for both life and family. It made me want to quit chemo numerous times."

"I don't feel like doing ANYTHING some days.

It's like depression but completely physical."

"Did not get out as much, not able to work, always feeling tired."

COSELA may help patient functioning in ES-SCLC patients:

Median Time to Deterioration²

(pooled data from three randomized, placebo-controlled, double-blind trials)

Measure	Placebo (months)	COSELA (months)	Improvement (months)
Fatigue	2.3	7.0	4.7
Anemia –TOI (Trial Outcome Index)	3.8	7.2	3.4
Functional Well Being	3.8	7.6	3.8

Patient Benefit: Proactive protection enables better quality of life for patients in this palliative treatment setting



^{1.} Epstein et al, Patient Burden and Real-World Management of Chemotherapy-Induced Myelosuppression: Results from an Online Survey of Patients with Solid Tumors; Advances in Therapy, July 2020

^{2.} Weiss et al., MASCC Oral Presentation 2019, Abstract #MASCC 9-0845



Opportunity for COSELA to Become Standard of Care in ES-SCLC

Clinical Results

Meaningfully reduces myelosuppression in ES-SCLC

Payer Impact

May provide cost savings for system (COSELA expected to be budget neutral or better)

Patient Benefits

Meaningfully improves the overall quality of life for patients based on patient-reported data

Heightened awareness of myelosuppression due to the COVID pandemic may further encourage adoption of COSELA as a Standard of Care

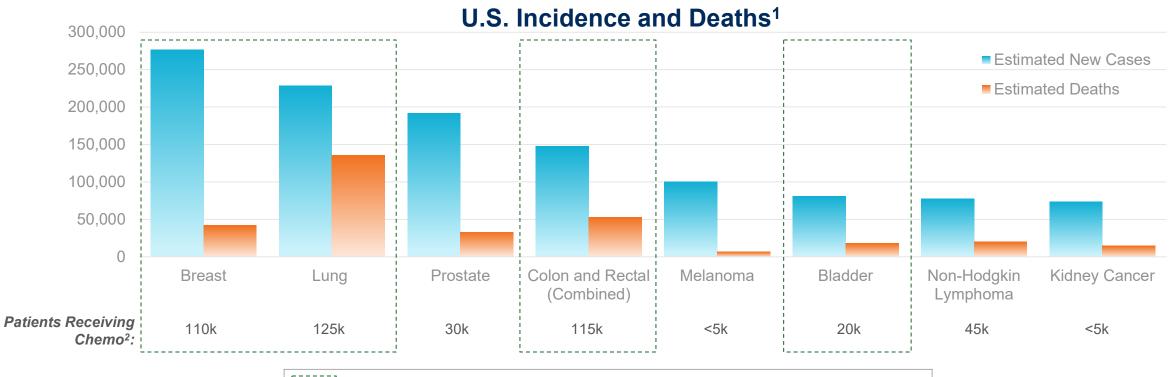


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Aggressively Pursuing Development in Common Tumor Types



Shading indicates areas of ongoing or soon to be initiated G1 sponsored studies

G1 has / will soon initiate sponsored studies in many of the most common and deadly tumor types



^{1.} Estimated new cases and deaths from National Cancer Institute for 2020.

^{2.} Estimated patients receiving chemotherapy from Kantar Health CancerMPact Patient Metrics, 2019 data based on IQVIA BrandImpact regimen shares and Kantar Health Treatment Architecture 2019 survey data for patients receiving chemo (rounded to nearest 5,000 patients).

Broad Portfolio of Studies Across Common Tumor Types

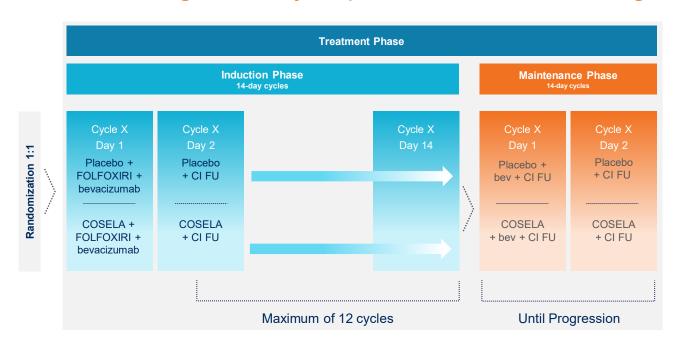
Cancer Type	Indication	Study Size	Phase 2	Phase 3	Approval
	ES-SCLC	NA		Approved by U.S. Food	l and Drug Administration
Lung	2L / 3L NSCLC (Post-checkpoint treatment)	TBD	Starting 1H 2021		
Colorectal	1L CRC	~300		Ongoing	
	1L TNBC ¹	~170		Starting 1H 2021	
Breast	2L TNBC ¹ (Post-checkpoint treatment)	~80		Starting 1H 2021	
	Neoadjuvant	Adaptive	Ongoing		
Bladder	1L Bladder (Checkpoint combination)	TBD	Starting 1H 2021		

Two registrational studies will be ongoing by mid 2021 in addition to multiple Phase 2 studies to evaluate COSELA in several treatment settings / tumor types



Ongoing First-Line CRC Pivotal Trial

FOLFOXIRI: most efficacious chemo regimen but highly myelosuppressive Potential to significantly expand FOLFOXIRI usage supported by market research



PRIMARY ENDPOINT: Myeloprotection

SECONDARY ENDPOINTS: PFS/OS, PRO

TARGET ENROLLMENT: ~300 participants

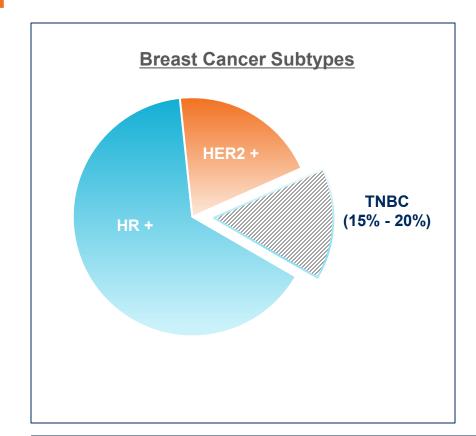
PATIENTS TREATED UNTIL PROGRESSION

MULTI-DAY CHEMO REGIMEN

Strong support from preclinical models for the benefits of COSELA in combination with 5-FU-based chemo regimens



Metastatic TNBC is an Area of High Unmet Need

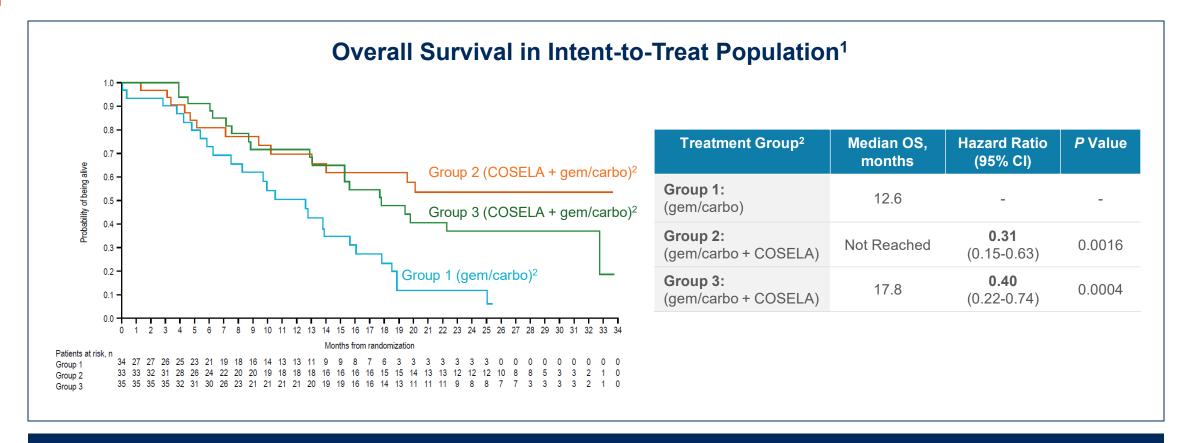


- TNBC tumors categorized by lack of HR expression and HER2 gene amplification
- Tumors are aggressive and difficult to treat
- Targeted therapies only demonstrated benefit in subpopulations (e.g., PD-L1 agents, PARPs)
- Antibody Drug Conjugates (ADCs) demonstrated OS improvement in 3L to date, but have associated toxicity

Urgent need for new therapies that extend Overall Survival with decreased toxicity



Observed Robust OS Improvement in mTNBC Phase 2



Observed a robust statistically significant improvement in Overall Survival for both COSELA schedules



^{1.} O'Shaughnessy et al., 2020 San Antonio Breast Cancer Symposium (SABCS), Poster #PD1-06. Note: primary endpoints relating to reduction in severe neutropenia not achieved in this study.

2. Patients randomized to receive gem/carbo chemotherapy only (Group 1) or gem/carbo plus one of two dosing schedules of COSELA: COSELA administered on the day of chemotherapy (Group 2) or COSELA administered the day prior to and the day of chemotherapy (Group 3).

OS Improvement Observed, Regardless of PD-L1 Status

Overall Survival for PD-L1 Positive Tumors¹

Treatment Group ²	Patients	Median OS (95% CI), Months	Hazard Ratio (95% CI)	<i>P</i> Value
Group 1: (gem/carbo)	17	10.5 (6.3 – 18.8)	-	-
Group 2 and 3: (gem/carbo + COSELA)	32	32.7 (17.7 – NR)	0.34 (0.2 – 0.7)	0.004

Overall Survival for PD-L1 Negative Tumors¹

Treatment Group ²	Patients	Median OS (95% CI), Months	Hazard Ratio (95% CI)	<i>P</i> Value
Group 1: (gem/carbo)	10	13.9 (12.6 – NR)	-	-
Group 2 and 3: (gem/carbo + COSELA)	26	17.8 (13.1 – NR)	0.48 (0.2 – 1.2)	0.093

Overall Survival improvement was observed regardless of tumor PD-L1 status (greater effect in PD-L1 positive tumors)

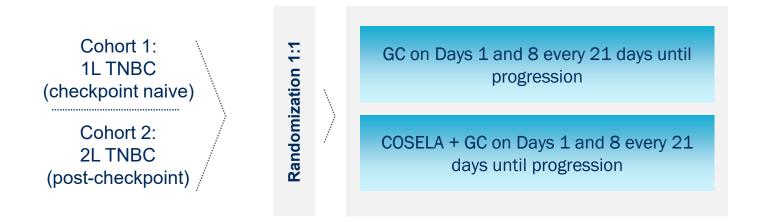


1. O'Shaughnessy et al., 2020 San Antonio Breast Cancer Symposium (SABCS), Poster #PD1-06. Note: primary endpoints relating to reduction in severe neutropenia not achieved in this study.

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Initiating TNBC Phase 3 Trial (1L and 2L Cohorts) in 1H 2021

Strong evidence of efficacy across subsets and line of treatment in Phase 2 trial¹ Evaluating 1L checkpoint-naïve and 2L checkpoint-experienced patients



PRIMARY ENDPOINT: Overall survival

PRO, myeloprotection measures, PFS/ORR

TARGET ENROLLMENT: ~170 1L and ~80 2L participants

Pivotal study evaluating COSELA in mTNBC (PD-L1 positive and negative patients) complements ongoing I-SPY 2 Phase 2 Neoadjuvant BC study



Initiating Two Additional COSELA Phase 2 Trials in 1H 2021

1L Bladder Study (anti-PD-L1 combination)

Strong rationale for COSELA + chemo + I/O in 1L bladder cancer

- Known immunogenic tumor responsive to chemo + I/O
- Data suggests synergistic effect of COSELA + checkpoint¹⁻³
- Similar chemo as TNBC study (gemcitabine/platinum)
- Benefits of treating patients until progression

Clinical collaboration with Merck KGaA, Darmstadt, Germany, Pfizer for checkpoint inhibitor avelumab

Interim data expected in late 2022

- Primary aim to evaluate anti-tumor efficacy
- Randomized open-label study design

2L / 3L NSCLC Study (post-checkpoint)

Important area to demonstrate benefits of COSELA in post-checkpoint setting

- Known immunogenic tumor
- COSELA mechanism is distinct from checkpoints
- High unmet need as treatment options limited in 2L / 3L
- Complementary commercial fit with SCLC indication

Interim data expected in early 2023

- Primary aim to evaluate anti-tumor efficacy
- Randomized double-blind study

Important future expansion areas for COSELA with data available in next 2 – 3 years



- 1. Lai et al., Journal for ImmunoTherapy of Cancer 2020; 8:e000847. doi:10.1136/jitc-2020-000847.
- Deng et al., Cancer Discov. 2018;8(2):216-33.
- 3. Daniel et al., 2019 European Society for Medical Oncology (ESMO), Abstract # 1742PD

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Rintodestrant Demonstrated a Favorable Oral SERD* Profile in Clinical Trials

Fulvestrant is currently only SERD available

- Proven approach but painful intramuscular injections limit use to 2L and preclude use in earlier lines of therapy
- An oral SERD has potential to move into earlier lines of ERpositive breast cancer therapy

Rintodestrant monotherapy Phase 1b findings to date:

- Favorable tolerability AEs mostly Grade 1 or Grade 2
- Strong ER target engagement/occupancy with evidence of anti-tumor activity in heavily pre-treated patients

40-patient Phase 2 combination trial with CDK4/6 inhibitor palbociclib ongoing; data in 2Q21

Phase 2 combination data will be important to help secure partner to fund Phase 3 investment

Next steps will be evaluated following data readout expected in 2Q21



^{*} SERD = Selective Estrogen Receptor Degrader

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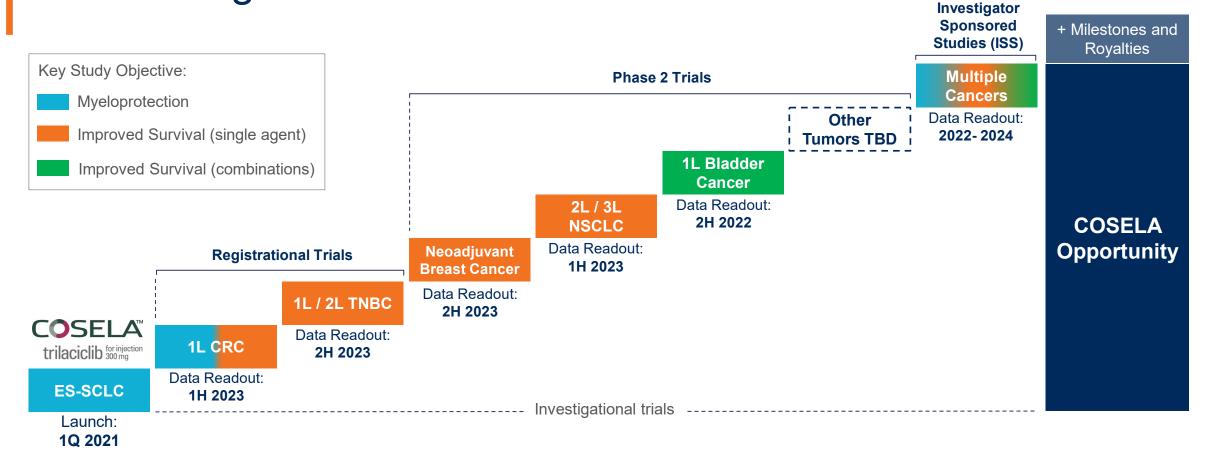
Continue to Efficiently Manage Capital

- Cash runway into 2023
 - \$207.3M cash at year-end 2020 + additional \$86.4M in net proceeds from ATM (now closed)
- Efficiently executing plan with lean organization of ~125 FTEs
 - Utilizing capital efficient promotion arrangement with Boehringer Ingelheim for COSELA U.S. launch in SCLC
 - Expect to leverage co-development opportunities with partner Simcere for potential cost and timing efficiencies
- Access to debt facility up to \$100M total (\$20M drawn to date)
- Potential future milestones (up to \$486M) and royalties from licensing agreements

Efficiently managing capital with a lean organization and benefiting from existing partnership arrangements



Maximizing Value of COSELA



Expect ES-SCLC launch in 1Q 2021 and multiple data readouts to drive expansion and long-term growth

